

Payments in CEE

22/03/2010, Paris 9th International EPCA Conference

Zsombor IMRE, Partner
© eBIT e-Business Management Consultants Ltd. | an EPCA member



AGENDA



1st Part

CEE Trends and tendencies

2nd Part

 A case study: Hungary (card + APM)

3rd Part

Questions & Answers



eBIT E-BUSINESS MANAGEMENT CONSULTANTS LTD.



ERP & BI Research and Innov. Electronic Audit, Consulting **Payments**

Our mission is helping our Clients' management with delivering clear and futureproof e-business solutions of free spirit and innovation beyond the boundaries of best practices.

77

eBIT is an independent e-business management advisory. We are a postmodern boutique partnership.

SzEK.org



ELECTRONIC PAYMENT, EBPP SERVICES



We offer

- Transaction security services;
- Development of risk / fraud models;
- Payment channel design and management;
- Compliance audits, PCI DSS pre-audit and preparatory services;
- Project management;
- Project quality assurance;
- Training and coaching services;
- Airline-specific payment projects.



TENDENCIES, TRENDS IN CEE



- CEE = Central and Eastern Europe
- From Poland southward, from Slovenia eastward (EU + non-EU countries)
- A heterogeneous market of 100+ million people
- BIG cultural differences in the region
- Developing markets, hit by the crisis



TENDENCIES, TRENDS IN CEE 2.



- Payments infrastructure is underdeveloped
- Interesting development pattern: new tech penetration is relatively high, but underlying mainframe often means an obstacle
- Diverse legislation makes regional presence a hassle (small markets, high admin. burden)
- "Classical" e-payments markets are mainly controlled by international bank groups



TENDENCIES, TRENDS IN CEE 3.



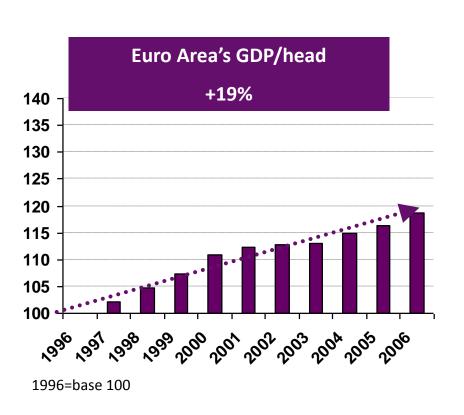
- Cutting-edge solutions are rather local SMEdriven
- High innovation potential: lots of solutions
- APMs are facing issues with economies of scale
- (e-)Payments culture is underdeveloped compared to EU15, but developing steadily
- New perspective: SEPA, PSD
- Special payment risk pattern to be taken into account

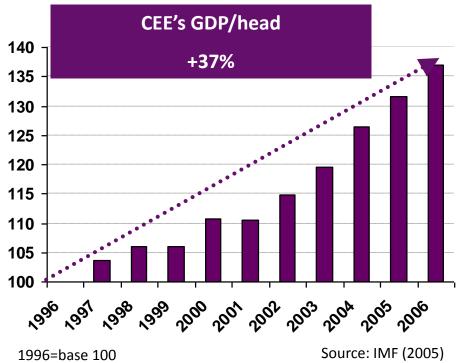


GROWING MARKET POTENTIAL



Growth in real GDP per capita (1996-2006): CEE vs. Euro Area





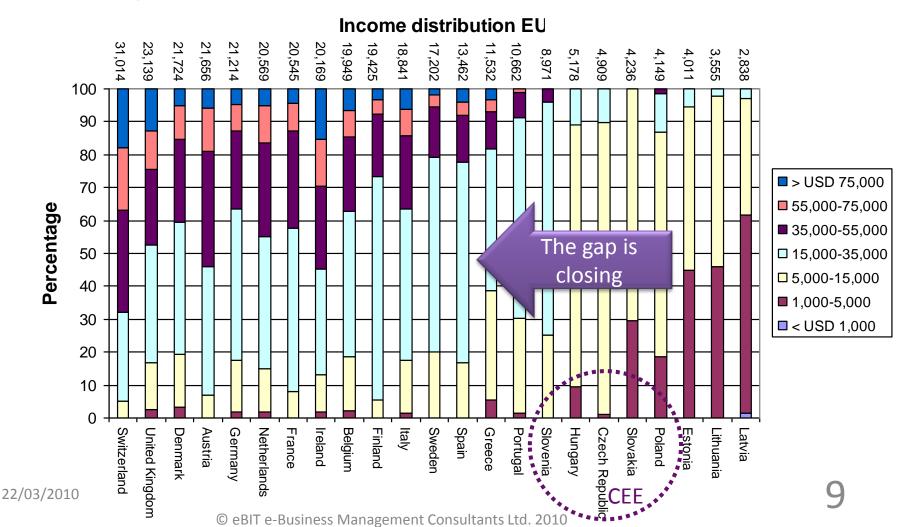




TENDENCIES, TRENDS IN CEE



CEE average income is was 25% of western mature markets

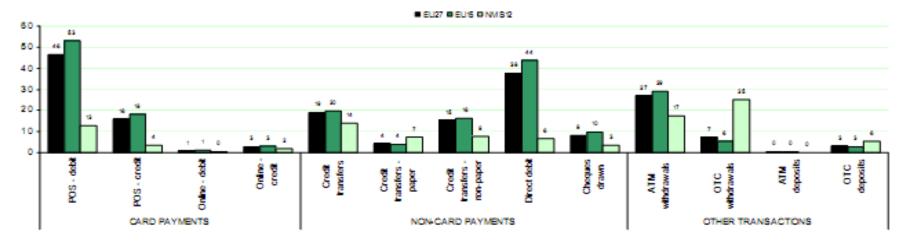




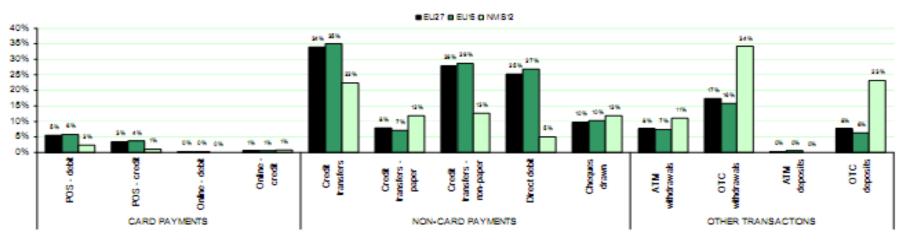
EU27/15/12 AVERAGES IN 2007



a) Number of transactions per banked adult



b) Value of transactions by banked adults (% of GDP)





A CASE STUDY: HUNGARY



- Population: 10 million
- "carded" population: 88%
- Mobile penetration: 108%







CULTURAL DIFFERENCES

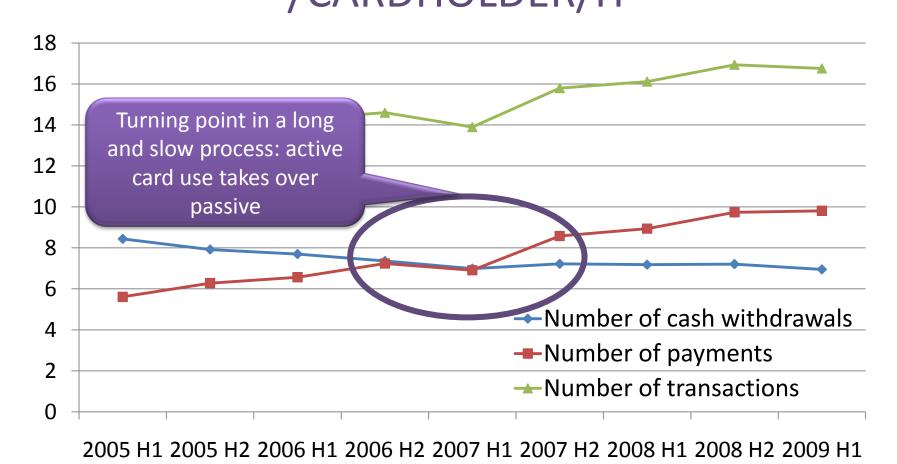


- Special card use pattern: people tend to use card for money withdrawal, 2 times a month
- Customer behaviour is developing
- Push markets (customer demand is not the key driver)
- Trendsetter, market maker effect: e.g. travel
- High innovation potential



SLOWLY CHANGING CARDHOLDER BEHAVIOUR No. OF CARD TRX (m) /CARDHOLDER/H







MARKET CLIMATE: CARD ACQUIRERS AND ISSUERS



- 176 Financial Institutions 30 Banks 26 issuers 7* CnP acquirers
- ATM, acceptance, issuing, clearing: strongly concentrated
- Cross-border acquiring is gaining momentum (banks)
- Acceptance market is dominated by OTP and K&H
- OTP: 50+% market share on issuing and acquiring side
- Crisis: The total number of active cards decreased by 1.5%
- A lot of projects have been frozen (i.e. opposite tendencies in mobile payment among MNOs)



PROBLEMS WITH STATISTICS



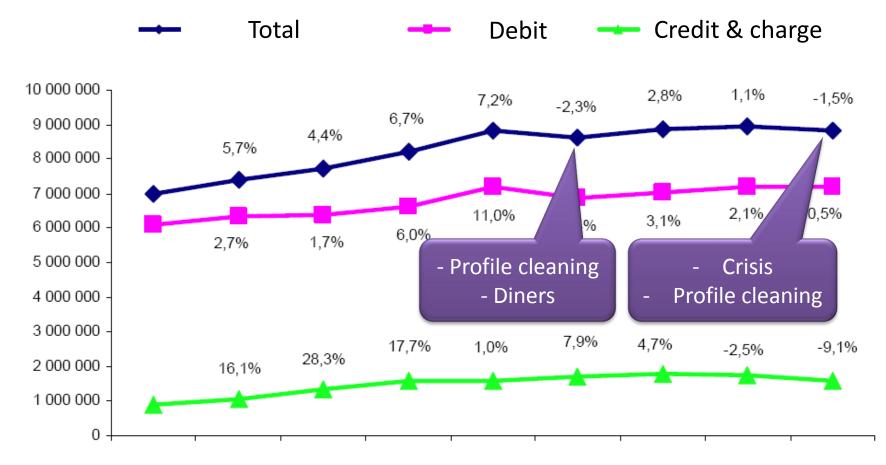
- Statistics contain major discrepancies
- Big internet merchants process their transactions outside of Hungary
- e.g. Inet + MOTO = EUR 101 m in 2009 H1
- One of our clients processed multiple of this in the same period





NUMBER OF CARDS (PIECES)



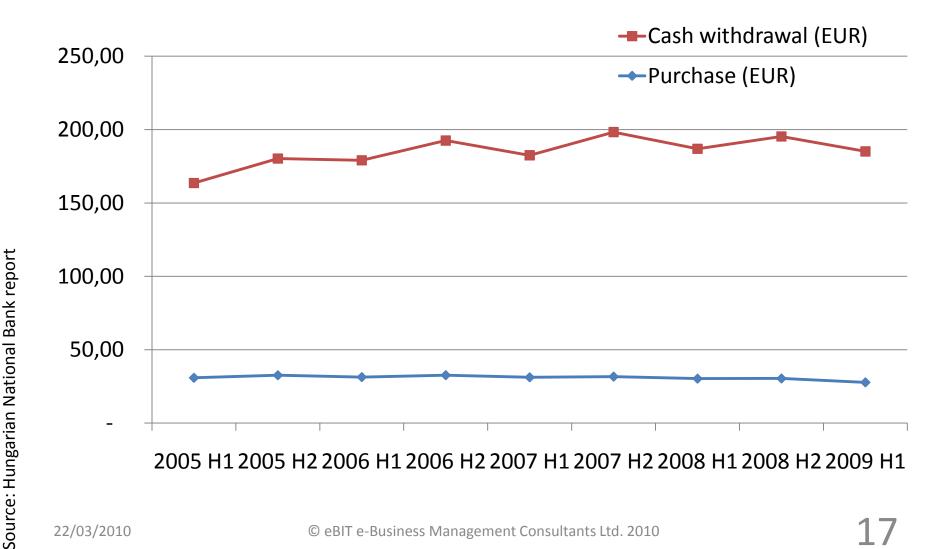


2005 H1 2005 H2 2006 H1 2006 H2 2007 H1 2007 H2 2008 H1 2008 H2 2009 H1



TRANSACTION VALUES AVERAGE EUR VALUE / TRX / H





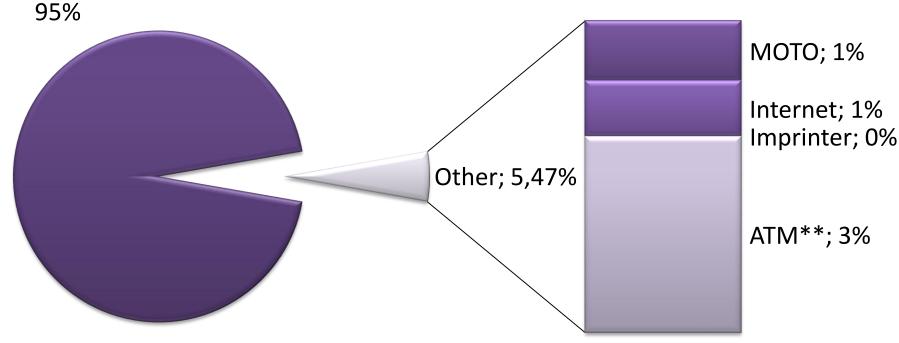




TRANSACTION VOLUME TOTALS BY TRX TYPE, 2009 H1, PIECES



Physical POS;



- * Only those transactions where a card was used for the purchase of products / services
- ** Services purchased using an ATM

	Physical POS	МОТО	Internet	Imprinter	ATM	Grand total	
Hungarian cards	78 801 598	662 154	754 706	631	2 840 327	83 059 416	99,09%
Foreign cards	433 793	221 866	57 671	2 601	47 663	763 594	0,91%
total	79 235 391	884 020	812 377	3 232	2 887 990	83 823 010	100,00%
	94,53%	1,05%	0,97%	0,00%	3,45%	100,00%	

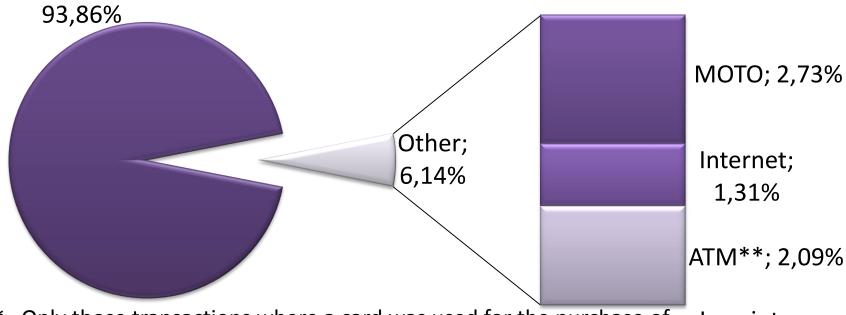




TRANSACTION VALUE TOTALS BY TRX TYPE, 2009 H1, MILLION EUR*







* Only those transactions where a card was used for the purchase of products / services
0,01%

** Services purchased using an ATM

•	ses parenase	a asmg am	, ,, ,, ,				Grand	
		Physical POS	MOTO	Internet	Imprinter	ATM	total	
	Hungarian cards	2 054	25	23	0	51	2 153	86,45%
	Foreign cards	283	43	10	0	1	337	13,55%
	total	2 337	68	33	0	52	2 490	100,00%
		93,86%	2,73%	1,31%	0,01%	2,09%	100,00%	



MARKET INFRASTRUCTURE (CnP)



- Local banks do transaction processing
- Technology gap: lack of multi-currency processing, double conversion, etc.
- Gateways are moving slowly (they are missing from the market)
- First steps: international solution providers, nearshoring (call centres, dev. centres, shared service centres, etc.)
- EMV chip ratio: 34% (debit cards); 17% (credit)
 - Two issuers: OTP, K&H (KBC)
- EMV capable ATMs: 77% (up from 58)



MARKET CLIMATE: MERCHANTS



- Strong correlation between merchant size and card acceptance (GVH)
- Merchant mobility is 8% over a 2-3 year period
- Hungary: high MSCs and interchange fees (ruling)
 make merchants less competitive and make card
 payment less cometitive to e.g. cash
- Price sensitivity
 - physical merchants: 61%
 - online merchants: 76%



MERCHANTS



	Physical merchants	MOTO merchants	Internet merchants
VISA	36 822	1 182	1 185
Mastercard	38 674	1 182	1 185
Diners	98	65	-
Amex	20 242	495	448
JCB	16 072	785	203
Bankpont (Local brand)	15 198	484	521

number of POS terminals: 55 199



MARKET CLIMATE: AUTHORITIES



- Fair Trade Authority inspection related to interchange fees
- Hungary: interchange plafond ruling went through the Parlaiment, later amended
- Thorough co-operative inspections in the following areas (after certain scandals):
 - Internet-based top-up service (PPO)
 - Buyer benefit schemes (Sciennet)



TENDENCIES: APMs



- Bank systems's technology gap supports alternative payment methods, quick desk to market times.
- Usability issues with APMs, lack of network effect.
 - too many solutions are competing relative to the size of the market,
 - cross-border service offering and co-operation is rare
- NFC first pilots



DRIVERS TO APMs



- adult
- gambling (mainly cross-border)
- travel (regional players, reluctant to take alternative payment methods)
- toll payment
- parking Hungary / Bulgaria
- mobile top-up



QUESTIONS & ANSWERS



Zsombor IMRE

Partner zsombor.imre@ebit.hu +36-70-328-8468 www.ebit.hu